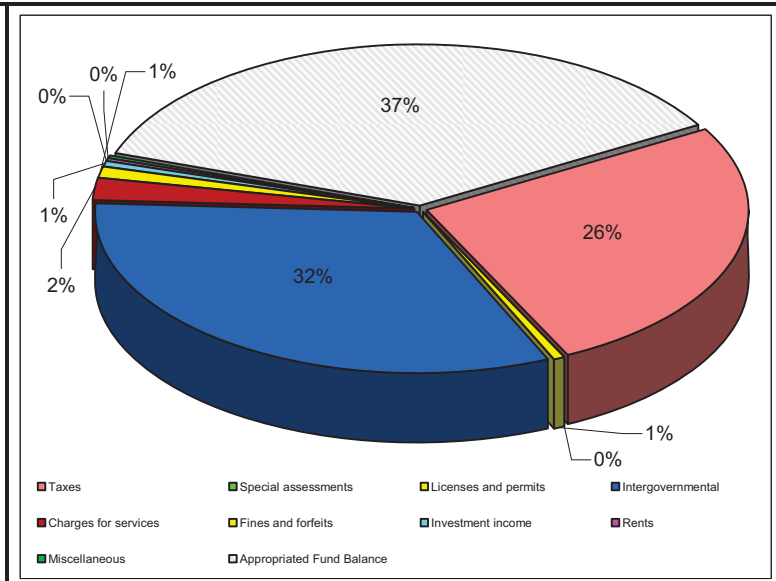


SUMMARY OF SOURCES AND USES

All Funds

Total Revenues - All Funds				
Fund - Type	Total Sources	Transfers In	Quasi-External & Component	Total Revenues
General	86,379,824	-	-	86,379,824
Special Revenue	142,088,712	(11,249,846)	-	130,838,866
Debt Service	9,547,402	(6,042,606)	-	3,504,796
Capital Project	32,442,547	(1,458,900)	-	30,983,647
Internal Service	22,008,533	-	-	22,008,533
Total All Funds	292,467,018	(18,751,352)	-	273,715,666

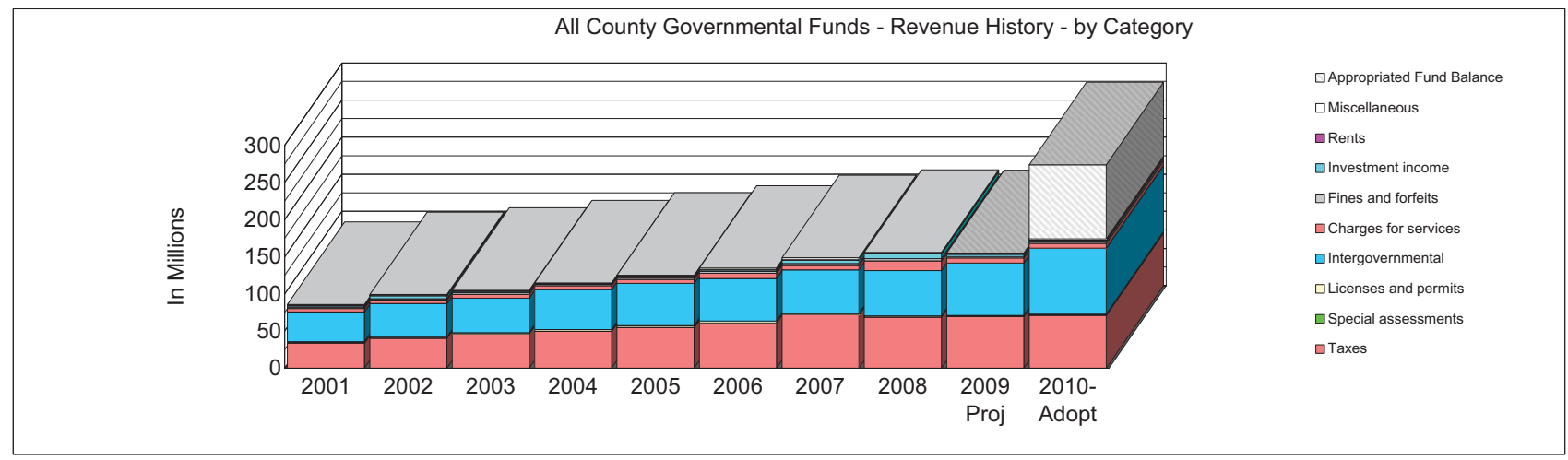
Use of Appropriated Revenues - All Funds				
Fund - Type	Appropriated Fund Balanced	Designated for Future	Anticipated Reversions	Fund Balance (Inc) / Dec
General	18,942,385	(12,099,859)	(2,095,222)	4,747,304
Special Revenue	52,208,307	(26,721,996)	-	25,486,311
Debt Service	3,346,181	(3,387,379)	-	(41,198)
Capital Project	15,763,902	(3,986,703)	-	11,777,199
Internal Service	9,140,785	(10,264,406)	-	(1,123,621)
Total All Funds	99,401,560	(56,460,343)	(2,095,222)	40,845,995



Above/ Left: Portrays a summary of county revenue by fund type. This chart starts with total sources, then backs out transfers in and quasi-external transactions to arrive at total revenues. The chart below reconciles to the change in fund balance. This chart starts with the carry-over fund balance from fiscal year 2008-2009, then deducts designated reserves and anticipated reversions to arrive at the increase or decrease in fund balance.

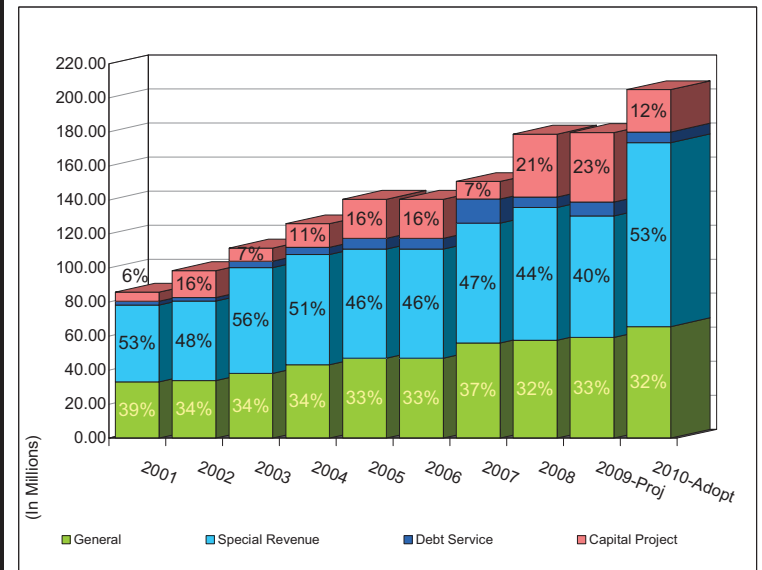
Above / Right: Displays the revenue for the all fund's 2009-10 fiscal year budget. Taxes, intergovernmental, and prior year's surplus revenue account for a total of **94.7%** of the revenue.

Below: Represents an eight year history of actual and two year budget of all fund's revenue by category compared to total expenditures.

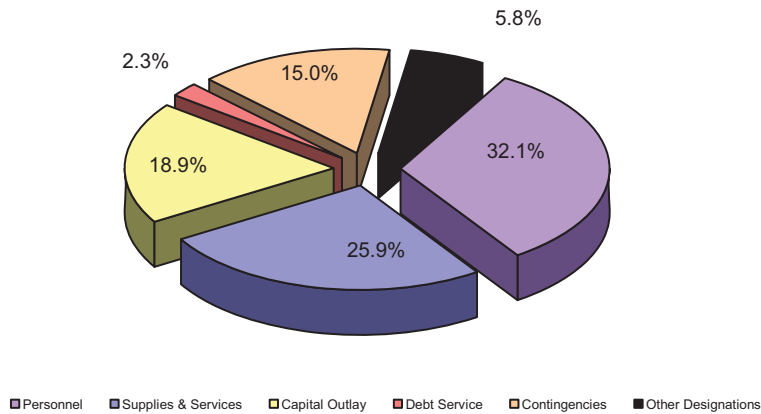


Total Appropriations - All Funds				
Fund - Type	Total Uses	Transfers Out	Quasi-External	Total Appropriation
General	86,379,824	(7,968,549)	-	\$ 78,411,275
Special Revenue	142,088,712	(7,226,263)	-	134,862,449
Debt Service	9,547,402	-	-	9,547,402
Capital Project	32,442,547	(3,471,540)	-	28,971,007
Internal Service	22,008,533	(85,000)	(21,923,533)	-
Total All Funds	\$ 292,467,018	\$ (18,751,352)	\$ (21,923,533)	\$ 251,792,133

Use of Appropriations - All Funds				
Fund - Type	Total Appropriation	Designated for Future	Anticipated Reversions	Anticipated Spending
General	78,411,275	(12,099,859)	(2,095,222)	\$ 64,216,194
Special Revenue	134,862,449	(26,721,996)	-	108,140,453
Debt Service	9,547,402	(3,387,379)	-	6,160,023
Capital Project	28,971,007	(3,986,703)	-	24,984,304
Internal Service	-	-	-	-
Total All Funds	\$ 251,792,133	\$ (46,195,937)	\$ (2,095,222)	\$ 203,500,974



All County Funds - Total Uses by Classification



Above / Left: Delineates the composition of the 2009-10 adopted budget appropriations. Starting with total uses, there are deductions for transfer out and quasi-external transactions to arrive at total appropriations. The chart below calculates the anticipated spending level by further deducting designations for reserves and anticipated reversions.

Above / Right: Represents a ten (10) year history of all fund's total uses by fund type. It shows the General Fund becoming less of the predominant fund at 32% of the total anticipated spending this fiscal year (2009/10); down from 39% in fiscal year 2000/01.

Left: Displays the total uses for all fund's 2009-10 adopted budget by classification. Personnel, supplies and services, and capital outlay account for 76% of the total uses. A large portion of the Contingencies are set-aside for future capital and debt obligations.

SUMMARY OF FUND REVENUES, EXPENDITURES AND TRANSFERS IN AND OUT

All Funds

Fund Revenues	General Fund			Jail District			Library District			Health District			Special Improvement Districts Funds		
	2008 Actuals	2009 Projected	2010 Budget	2008 Actuals	2009 Projected	2010 Budget	2008 Actuals	2009 Projected	2010 Budget	2008 Actuals	2009 Projected	2010 Budget	2008 Actuals	2009 Projected	2010 Budget
Taxes	36,999,429	37,365,117	38,739,841	12,372,890	12,318,097	12,318,097	10,002,547	10,283,091	10,523,968	2,481,331	2,494,147	2,519,088	851,110	906,442	1,115,725
Special Assessments	-	-	-	-	-	-	-	-	-	-	-	-	117,433	110,935	142,155
Licenses and Permits	988,829	685,840	913,102	-	-	-	-	-	-	479,650	456,248	456,248	-	-	-
Intergovernmental	21,628,536	24,963,497	21,002,399	873,497	943,937	1,101,662	69,134	100,212	94,934	3,673,727	3,512,253	3,497,731	25,693	535,000	14,962,349
Charges for Services	3,233,107	3,725,915	4,142,400	809,334	731,688	862,375	61,095	36,728	36,728	339,944	332,640	330,800	97,093	48,500	137,047
Fines and Fees	1,817,578	1,922,171	2,072,000	-	-	-	-	-	-	31	1,000	6,000	-	-	-
Investment Income	560,995	450,000	300,000	795,820	182,329	81,002	2,139,245	1,081,985	312,427	87,891	42,301	40,780	59,184	2,222	-
Rents	16,122	16,122	16,122	-	-	-	1,800	550	-	-	-	-	-	-	-
Miscellaneous	464,794	482,000	251,575	158,704	153,825	227,457	157,532	131,901	126,543	58,272	21,570	17,252	221	7,858	37,904
Total Fund Revenues	65,709,390	69,610,662	67,437,439	15,010,245	14,329,876	14,590,593	12,431,353	11,634,467	11,094,600	7,120,846	6,860,159	6,867,899	1,150,734	1,610,957	16,395,180
Capital Lease Agreements/Sale of Assets	189,625	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers in	14,311	3,832,198	-	8,199,536	9,042,638	11,726,688	4,017,367	3,582,413	3,310,225	1,780,876	1,372,527	1,211,098	619	55	-
Loan Proceeds	-	-	-	-	-	-	43,715,000	-	-	-	-	-	-	-	-
Total Revenues and Transfers In	65,913,326	73,442,860	67,437,439	23,209,781	23,372,514	26,317,281	60,163,720	15,216,880	14,404,825	8,901,722	8,232,686	8,078,997	1,151,353	1,611,012	16,395,180
Appropriations from cash balances	-	-	18,161,183	-	-	9,496,174	-	-	12,596,402	-	-	2,246,830	-	-	1,654,803
Total Revenues, Transfers In, and Cash Balances	65,913,326	73,442,860	85,598,622	23,209,781	23,372,514	35,813,455	60,163,720	15,216,880	27,001,227	8,901,722	8,232,686	10,325,827	1,151,353	1,611,012	18,049,983
Fund Expenditures															
General Government	34,885,407	37,373,547	40,019,150	-	-	-	-	-	-	-	-	-	839,319	898,407	1,133,695
Public Safety	11,146,989	10,287,693	11,484,778	17,759,378	17,905,546	20,857,533	-	-	-	-	-	-	-	-	-
Highways and Streets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sanitation	672,129	577,817	752,232	-	-	-	-	-	-	-	-	-	-	-	-
Health	250,462	260,868	273,859	-	-	-	-	-	-	7,760,187	7,954,070	8,766,970	-	-	-
Welfare	9,413,394	9,742,190	10,015,363	-	-	-	-	-	-	-	-	-	-	-	-
Culture and Recreation	14,477	15,000	29,493	-	-	-	4,832,773	6,815,751	8,138,705	-	-	-	620	-	-
Education	343,407	307,168	365,151	-	-	-	-	-	-	-	-	-	-	-	-
Capital Outlay	731,439	597,873	422,161	10,948,332	1,244,220	300,000	15,342,655	33,062,827	4,497,841	622,849	204,718	-	-	214,894	14,473,507
Debt Service															
Principal Retirement	84,332	62,370	62,370	1,940,000	2,035,000	2,140,000	930,000	975,000	1,020,000	-	-	-	59,636	61,058	62,508
Interest & Fiscal Charges	14,099	10,435	10,435	920,328	696,080	592,381	2,366,425	2,329,225	2,290,225	-	-	-	44,734	42,556	39,909
Contingencies	-	-	14,195,081	-	-	6,609,654	-	-	7,744,231	-	-	1,134,657	-	-	2,340,364
Total Expenditures	57,556,135	59,234,961	77,630,073	31,568,038	21,880,846	30,499,568	23,471,853	43,182,803	23,691,002	8,383,036	8,158,788	9,901,627	944,309	1,216,915	18,049,983
Transfers Out	8,331,808	10,050,765	7,968,549	2,188,528	2,731,080	5,313,887	3,649,367	3,582,413	3,310,225	993,977	585,629	424,200	619	55	-
Total Expenditures and Transfers Out	65,887,943	69,285,726	85,598,622	33,756,566	24,611,926	35,813,455	27,121,220	46,765,216	27,001,227	9,377,013	8,744,417	10,325,827	944,928	1,216,970	18,049,983
Excess / (Deficiency) of revenues and other sources over/(under) expenditures and other uses	25,383	4,157,134	(18,161,183)	(10,546,785)	(1,239,412)	(9,496,174)	33,042,500	(31,548,336)	(12,596,402)	(475,291)	(511,731)	(2,246,830)	206,425	394,042	(1,654,803)
Beginning Fund Balance	13,978,666	14,004,049	18,161,183	21,282,371	10,735,586	9,496,174	11,102,238	44,144,738	12,596,402	3,233,852	2,758,561	2,246,830	1,054,336	1,260,761	1,654,803
Ending Fund Balance	14,004,049	18,161,183	0	10,735,586	9,496,174	0	44,144,738	12,596,402	0	2,758,561	2,246,830	0	1,260,761	1,654,803	0

All Funds

SUMMARY OF FUND REVENUES, EXPENDITURES AND TRANSFERS IN AND OUT

Flood District (Operating)			Highway User's Revenue Fund (Operating)			Housing Department Fund			Capital Improvements/Debt Service			All Other Government Funds			Total All Government Funds		
2008 Actuals	2009 Projected	2010 Budget	2008 Actuals	2009 Projected	2010 Budget	2008 Actuals	2009 Projected	2010 Budget	2008 Actuals	2009 Projected	2010 Budget	2008 Actuals	2009 Projected	2010 Budget	2008 Actuals	2009 Projected	2010 Budget
3,314,579	3,824,608	3,609,441	2,802,853	2,400,000	2,500,000	-	-	-	54,809	18,438	-	-	-	-	68,879,548	69,609,940	71,326,160
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	117,433	110,935	142,155
2,885	-	-	74,619	60,000	70,000	-	-	-	-	-	-	-	-	-	1,545,983	1,202,088	1,439,350
-	-	1,914,500	14,133,374	10,909,757	11,602,000	3,434,266	3,382,983	3,380,777	89,993	-	-	16,984,271	26,181,658	31,193,281	60,912,491	70,529,297	88,749,633
14,750	15,000	15,000	1,664	2,000	12,000	-	-	-	-	-	-	8,599,677	1,994,320	934,900	13,156,664	6,886,791	6,471,250
-	-	-	-	-	-	-	-	-	-	-	-	1,137,720	(1,000)	1,020,494	2,955,329	1,922,171	3,098,494
390,772	250,290	54,867	649,187	450,477	455,000	36,775	10,853	10,853	1,272,248	249,624	107,396	703,306	403,748	282,078	6,695,423	3,123,829	1,644,403
-	-	-	-	-	-	314,360	328,508	328,508	-	-	-	-	-	-	332,282	345,180	344,630
8,114	-	-	44,152	10,600	15,000	275,962	201,832	202,217	4,382	-	-	172,295	269,781	220,083	1,344,428	1,279,367	1,098,031
3,731,100	4,089,898	5,593,808	17,705,849	13,832,834	14,654,000	4,061,363	3,924,176	3,922,355	1,421,432	268,062	107,396	27,597,269	28,848,507	33,650,836	155,939,581	155,009,598	174,314,106
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	189,625	-	-
3,640	-	-	-	-	-	-	-	-	20,140,941	13,291,691	1,458,900	1,094,912	1,125,447	1,044,441	35,252,202	32,246,969	18,751,352
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	43,715,000	-	-
3,734,740	4,089,898	5,593,808	17,705,849	13,832,834	14,654,000	4,061,363	3,924,176	3,922,355	21,562,373	13,559,753	1,566,296	28,692,181	29,973,954	34,695,277	235,096,408	187,256,567	193,065,458
-	-	12,323,586	-	-	19,741,878	-	-	1,447,634	-	-	6,478,401	-	-	15,179,527	-	-	99,401,560
3,734,740	4,089,898	17,917,394	17,705,849	13,832,834	34,395,878	4,061,363	3,924,176	5,369,989	21,562,373	13,559,753	8,044,697	28,692,181	29,973,954	49,874,804	235,096,408	187,256,567	292,467,018
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	118,596	19,820	22,428	12,897,400	13,118,727	17,376,820	48,740,722	51,410,501	58,552,093
1,538,286	1,137,389	3,830,839	9,470,070	10,809,905	13,267,441	-	-	-	8,915,255	9,168,822	11,335,924	8,915,255	9,168,822	11,335,924	37,821,622	37,362,061	43,678,235
-	-	-	-	-	-	-	-	-	-	-	-	-	86,329	295,039	11,008,356	12,033,623	17,393,319
-	-	-	-	-	-	-	-	-	88	-	-	147,751	255,303	197,894	819,880	833,120	900,126
-	-	-	-	-	-	-	-	-	28,788	-	-	28,788	551,402	-	8,039,525	8,766,340	9,040,829
-	-	-	-	-	-	3,575,704	3,745,518	4,022,712	-	-	-	-	-	-	12,989,098	13,487,708	14,038,075
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	4,847,870	6,830,751	8,168,198
146,639	760,986	11,000,000	1,999,279	1,671,000	15,449,143	223,706	246,929	246,929	5,923,111	6,521,072	6,451,962	5,923,111	6,521,072	6,451,962	6,266,518	6,828,240	6,817,113
-	-	-	-	-	-	-	-	-	55,960	30,246	299,614	55,960	30,246	299,614	39,748,083	44,227,473	52,379,723
-	-	-	-	-	-	-	-	-	10,540,000	1,879,002	-	16,681	17,412	18,176	13,570,649	5,029,842	3,303,054
-	-	-	-	-	-	-	-	-	536,332	35,596	-	3,124	2,392	1,608	3,885,042	3,116,284	2,934,558
-	3,086,555	-	-	-	5,679,294	-	-	1,100,348	-	-	1,441,707	-	-	13,128,452	-	-	56,460,343
1,684,925	1,898,375	17,917,394	11,469,349	12,480,905	34,395,878	3,799,410	3,992,447	5,369,989	20,872,240	8,128,198	7,154,663	27,988,070	29,751,705	49,105,489	187,737,365	189,925,943	273,715,668
368,000	-	-	-	-	-	-	-	-	17,860,157	13,708,030	890,034	1,859,746	1,588,997	844,457	35,252,202	32,246,969	18,751,352
2,052,925	1,898,375	17,917,394	11,469,349	12,480,905	34,395,878	3,799,410	3,992,447	5,369,989	38,732,397	21,836,228	8,044,697	29,847,816	31,340,702	49,949,946	222,989,567	222,172,912	292,467,018
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1,681,815	2,191,523	(12,323,586)	6,236,500	1,351,929	(19,741,878)	261,953	(68,271)	(1,447,634)	(17,170,024)	(8,276,475)	(6,478,401)	(1,155,635)	(1,366,748)	(15,254,669)	12,106,841	(34,916,345)	(99,401,560)
8,450,248	10,132,063	12,323,586	12,153,449	18,389,949	19,741,878	1,253,952	1,515,905	1,447,634	31,924,900	14,754,876	6,478,401	17,777,052	16,621,417	15,254,669	122,211,064	134,317,905	99,401,560
10,132,063	12,323,586	0	18,389,949	19,741,878	0	1,515,905	1,447,634	0	14,754,876	6,478,401	0	16,621,417	15,254,669	0	134,317,905	99,401,560	0

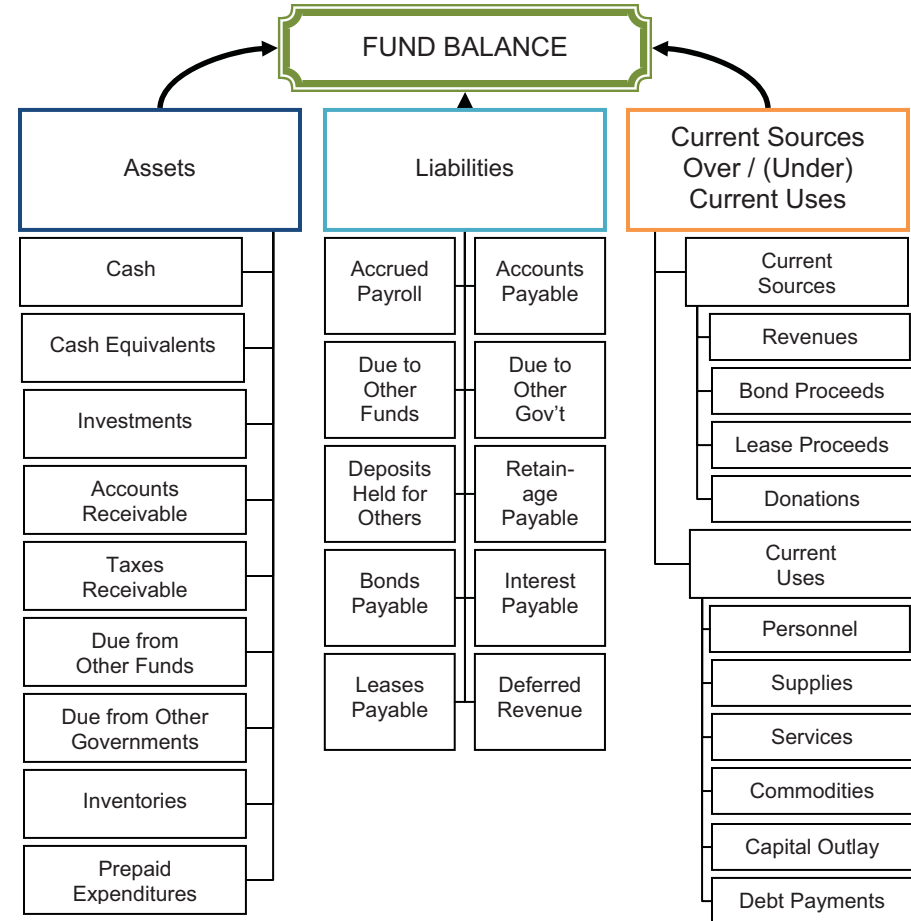
RECOMMENDED PRACTICE

A strong cash and fund balance can be quantified, but it should also be qualified. Recommended practices set the percentage of an entity's budgets dedicated to reserves as ranging from no less than 5% to 15%. A good cash and fund balance should be identified by what requirements will arise in the following fiscal year. Generally applying the 5% to 15% range to the subsequent year's needs rather than only the current year's budget is considered good standing.

The County's adopted cash and fund balance policy delegates the determination of the amount of adequate balance to maintain to the County Administrator and Finance Director. This policy also states the emergency reserves to be set at no less than 5% of operating expenditures.

The adequate amount of balance to maintain for each district and fund that is required to maintain a balance varies. Factors that are considered include, but not limited to: timing of revenue and expenditures, historical and anticipated trends of revenues and expenditures, and future adequate balance requirements.

COMPOSITION OF FUND BALANCE



The above flow charts illustrate the composition of fund balance: **Fund Balance** = Assets - Liabilities + Net Current Year's Source [Over / (under)] Current Uses.

All Funds

SUMMARY OF CHANGES IN FUND BALANCE

	General Fund	Highway User Revenue		Jail District		Capital Improvement Program			Other Primary Tax Authorities		Other Governmental Funds	Total Governmental Funds
		Development Services	Public Works	General Operations	Debt Service	Capital Projects Sales Tax	Capital Improvements	Certificates of Participation	Library District	Flood Control District		
Fund balance 06/30/08	\$14,467,797	12,534,285	\$4,791,366	\$3,108,067	\$1,625,436	\$8,872,915	\$45,750,205	\$2,311,250	\$6,688,032	10,132,063	\$14,121,151	\$124,402,567
Projected fiscal year 2008-2009:												
Sources:												
Revenues	70,045,160	5,939,641	7,853,193	13,099,429	9,232	190,087	1,626,181	2,621	10,524,549	4,089,898	32,157,358	145,537,349
Transfers in	4,147,807	0	0	6,311,558	2,731,080	115,571	12,023,308	1,352,812	0	0	5,564,833	32,246,969
Total sources	74,192,967	5,939,641	7,853,193	19,410,987	2,740,312	305,658	13,649,489	1,355,433	10,524,549	4,089,898	37,722,191	177,784,318
Uses:												
Expenditures	59,667,614	4,261,309	8,219,596	17,188,808	2,745,280	0	40,838,600	1,934,418	6,634,251	1,898,375	36,606,499	179,994,750
Transfers out	10,050,765	0	0	2,731,080	0	9,178,573	2,797,192	1,732,265	3,582,413	0	1,859,072	31,931,360 *
Total uses	69,718,379	4,261,309	8,219,596	19,919,888	2,745,280	9,178,573	43,635,792	3,666,683	10,216,664	1,898,375	38,465,571	211,926,110
Change in fund balance (net)	4,474,588	1,678,332	-366,403	-508,901	-4,968	-8,872,915	-29,986,303	-2,311,250	307,885	2,191,523	-743,380	-34,141,792
Fund balance 06/30/09	18,942,385	14,212,617	4,424,963	2,599,166	1,620,468	0	15,763,902	0	6,995,917	12,323,586	13,377,771	90,260,775 *
Budget fiscal year 2009-2010:												
Sources:												
Revenues	67,437,439	6,600,807	8,053,193	13,286,757	15,000	0	15,219,745	0	10,736,484	5,593,808	34,503,125	161,446,358
Transfers in	0	0	0	8,994,307	2,732,381	0	1,458,900	0	0	0	5,565,764	18,751,352
Total sources	67,437,439	6,600,807	8,053,193	22,281,064	2,747,381	0	16,678,645	0	10,736,484	5,593,808	40,068,889	180,197,710
Uses:												
Expenditures	66,311,416	18,257,297	10,459,287	19,677,537	2,746,581	0	24,984,304	0	7,957,804	14,830,839	40,371,131	205,596,196
Transfers out	7,968,549	0	0	2,732,381	0	0	3,471,540	0	3,310,225	0	1,183,657	18,666,352
Anticipated reversions	-2,095,222	0	0	0	0	0	0	0	0	0	0	-2,095,222
Total uses	72,184,743	18,257,297	10,459,287	22,409,918	2,746,581	0	28,455,844	0	11,268,029	14,830,839	41,554,788	222,167,326
Change in fund balance (net)	-4,747,304	-11,656,490	-2,406,094	-128,854	800	0	-11,777,199	0	-531,545	-9,237,031	-1,485,899	-41,969,616
Fund balance 06/30/10	\$14,195,081	\$2,556,127	\$2,018,869	\$2,470,312	\$1,621,268	\$0	\$3,986,703	\$0	\$6,464,372	\$3,086,555	\$11,891,872	\$48,291,159

*Difference in Beginning fund balance for FY 2009/2010 is the result of a transfer out to a Quasi External fund. This will be reversed in the next fiscal year.

INTERFUND TRANSFER SUMMARY

All Funds

TRANSFERS TO:		TRANSFERS FROM:												Total Transfers In	
		General Fund 00100	Int Probation Supervision 02321	Anti--Racketeering 02235	Health District 02260	Library District 02276	Jail District 02300	Crime Prosec Enhancement 02290	Local Court Assistance 02221	Justice Crt Enhancement 02317	Repair Replace 04403	Capital Imprvmt 04407	Life Cylce 06601		
Byrne Grant	02207			61,989				48,077							110,066
Victim's Program	02210	162,027													162,027
Bad Check Fund	02225							27,952							27,952
Intensive Probation	02230		201,655												201,655
County Probation Subsidy	02231	92,400													92,400
Health Services District	02260	786,898													786,898
Rabies Control	02264				424,200										424,200
Adult Prob - State Aid Enhancement	02288		94,727												94,727
Narcotic Enforcement	02299			57,890											57,890
Jail District	02300	6,412,801									2,581,506				8,994,307
Justice Court Enhancement	02317	2,056													2,056
Superior Court IV-D	02318	25,541													25,541
Fill the Gap	02319							123,246	131,808						255,054
Superior Court Case Mgmt	02325									12,113					12,113
Juvenile Incentive Administration	02327	2,960													2,960
Jail District Debt Service	03500						2,732,381								2,732,381
Library District Debt Service	03547					3,310,225									3,310,225
Capital Improvements	04407	483,866									890,034	85,000			1,458,900
Total Transfers Out		7,968,549	296,382	119,879	424,200	3,310,225	2,732,381	199,275	131,808	12,113	2,581,506	890,034	85,000		18,751,352

INTRODUCTION

The purpose of this section is to reinforce the linkage between the County-wide Strategic Plan and funding. The Department Budgets section contains several references and links between the Strategic Plan and Department priorities that should be highlighted and expanded upon.

COUNTY-WIDE GOALS

The five County-wide goals (also called Areas of Emphasis) listed to the right are taken directly from the Strategic Plan. The County's Strategic Plan is set up in a cascading alignment where department goals, objectives, measures, strategies, and targets/benchmarks "roll-up" to support one of the County-wide goals/Areas of Emphasis listed to the right.

The County 2009-2012 Strategic Plan Executive Summary is available at: <http://www.co.yuma.az.us/admin/PDF/SP09-2012Exec.pdf>.

The Objectives and Strategies report is available at: <http://www.co.yuma.az.us/admin/PDF/SP09-2012ObjStrat.pdf>.

County-wide goals / Areas of Emphasis:

- ✘ **Community Health, Safety and Well-being:** To promote and enhance community health, safety, and well-being.
- ✘ **County Resources:** To maintain a strong financial base for the organization and to assure there are adequate resources to sustain operations and initiatives. Included are two sub-goals: 1) to provide services effectively and efficiently; and 2) to attract and retain a competent County workforce.
- ✘ **Customer Satisfaction:** To assure customer satisfaction by all those who use County services or facilities.
- ✘ **Economic Development:** To promote the economic development of our community by diversifying our economic base and by securing quality employment opportunities for our citizens.
- ✘ **Public Awareness, Trust & Participation:** To establish a broad base of public awareness designed to involve and inform our citizens about county issues and to assure high levels of participation in, and trust of, County government.

DEPARTMENT BUDGETS

The Department Budgets section includes several references to the linkages between funding, staffing, and department/county-wide goals.

The Strategic Plan Performance section of each Department budget includes actual, current, and target/benchmarks on performance measures that are taken directly from the County-wide Strategic Plan. However, for space purposes, the presentation is summarized and includes either a County-wide goal or a department goal with a corresponding measure for the goal.

It is important to note that the full Strategic Plan includes objectives, measures, strategies, an extended timeline, and other detail that all “roll-up” to support one of the five County-wide goals/Areas of Emphasis listed on the previous page.

The Expectations section of each Department budget is also linked to the Strategic Plan. Within each of the Expectations there is a notation stating which County-wide goal / Area of Emphasis the Expectation supports. In addition, the Strategies and Objectives are often taken from the Strategic Plan.

When a department is adding staffing, there is a notation in the Staffing Levels section that identifies the Departmental goal the additional staff will support.

PRIORITY RANKINGS

Perhaps the most important link between funding and the goals of departments and the County as a whole is accomplished in the Priority Ranking of Requests (discussed in the Supplemental Information section).

The Budget Review Team (BRT) reviews budget requests on various criteria. One aspect that helps the BRT review requests is the Strategic Plan. Requests possessing robust Strategic Plan support (i.e. supporting department strategies, objectives, goals as well as County-wide goals) receive the highest rating. Requests that only support an abstract County-Wide goal or requests that only support a departmental goal do not rate as well.

The Strategic Plan accounts for 15% of each request’s total rating and, can therefore, impact whether it falls above or below the line of requests that are funded.

The table on the next page lists the County-wide goals, and then gives examples of places in the budget document where funding and the County-wide goals of the Strategic Plan come together.

The tables on pages B-22 – B-23 link new initiatives for Fiscal Year 2009-10 to the County Strategic Goal / Area of Emphasis they support.

Strategic Plan County-wide Goals / Areas of Emphasis	Approved Request / On-going Project	Reference in Budget Document
To promote and enhance community health, safety, and well-being.	Addition of one Deputy Sheriff Officer - Sheriff's Office (\$56,466 - new funding).	Sheriff (Patrol) Department pages - see Strategic Plan Performance, Expectations, and Staffing Levels sections. Also, see Priority Ranking of Requests section of the Supplemental Information tab.
To maintain a strong financial base for the organization and to assure there are adequate resources to sustain operations and initiatives. Included are two sub-goals: 1) to provide services effectively and efficiently; and 2) to attract and retain a competent County Workforce.	Addition of one Appraiser I - Assessor's Office (\$51,301 - new funding).	Assessor's Department pages - see Strategic Plan Performance, Expectations, and Staffing Levels sections. Also, see Priority Ranking of Requests section of the Supplemental Information tab.
To assure customer satisfaction by all those who use County services or facilities.	Public Works Highways & Streets budget for repair and maintenance of County Roads (\$12,478,156 - combination of ongoing and new funding.)	Public Works Department pages - see Strategic Plan Performance and Expectations sections.
To promote the economic development of our community by diversifying our economic base and by securing quality employment opportunities for our citizens.	Greater Yuma Economic Development Corporation (GYEDC) budget (\$113,390 - ongoing funding) and Economic Development Reserve CIP Project (\$300,000 - ongoing funding)	Non-Departmental Department pages - see Non-Profit Allocations section for GYEDC Budget. Also, see CIP Summary (Project Detail sheet as well) of the Capital Improvement Plan tab.
To establish a broad base of public awareness designed to involve and inform our citizens about county issues and to assure high levels of participation in, and trust of, County government.	Budget to operate Channel 77 (\$250,993 - ongoing funding) - the County's television station. Portions of the budget for Elections (\$356,459 - ongoing funding).	County Administrator's Department pages - see Channel 77 Funding table as well as Elections Strategic Plan Performance and Expectations sections.

STRATEGIC PLAN / FUNDING NEXUS

All Funds

Linking New Initiatives for Fiscal Year 2009/10 with County Strategic Goals / Areas of Emphasis		
County Strategic Goal / Area of Emphasis*	Department	Initiatives New For FY09/10
County Resources	Adult Probation	To provide continued excess liability insurance for all superior court employees work related incidents
County Resources	Adult Probation	To ensure that staff have up to date equipment to increase effectiveness and efficiency.
County Resources	Assessor	Establish Enterprise GIS & electronic document management systems.
County Resources	Assessor	Set up procedures for capturing agricultural lease data.
County Resources	Assessor	Establish a Sales Verification Unit to review sales for reporting accuracy.
County Resources and Customer Satisfaction	Clerk of Superior Court	To digitize archival micro film/fiche to enhance and clarify copies, make them more legible, make the process more efficient, and allow users to concurrently access the records.
Public Awareness, Trust & Participation	County Administrator - Administration	Codify County ordinances into one document.
Community Health, Safety and Well-being	County Administrator - Emergency Management	Increase the percentage of employees in compliance with National Incident Management System (NIMS) training requirements.
County Resources	County Administrator - Emergency Management	Increase success rate of participants in training exercises
County Resources	County Administrator - Emergency Management	Increase the percentage of staff trained in interoperability
County Resources	Fiduciary	Increase research of heirs and assets prior to cremation or burial of indigent persons.
Community Health, Safety and Well-being	Health District	Establish National Health Standards of service within 5 years.
Community Health, Safety and Well-being	Health District	Complete the PPHR deliverable deadline for submission of the Yuma County Health District Emergency Preparedness Plan, and other associated plans.
Community Health, Safety and Well-being	Health District	Use diabetes project data to compete nationally for diabetes grants, which would enable the Health District to continue, and expand, diabetes education and case management in Yuma County.
Community Health, Safety and Well-being	Housing	In cooperation with Development Services, continue operating an owner-occupied housing rehabilitation program. This grant has been extended from its original date of February 2009 to August 2009.
County Resources	Human Resources	Implement the Loan Repayment Assistance Program.
County Resources	Human Resources	Implement the On-call policy
County Resources	Human Resources	Review the Performance Evaluation System
County Resources	Human Resources	Conduct Market Salary Survey
County Resources	Human Resources	Create a Professional Growth Training Program

Linking New Initiatives for Fiscal Year 2009/10 with County Strategic Goals / Areas of Emphasis		
County Strategic Goal / Area of Emphasis*	Department	Initiatives New For FY09/10
County Resources and Customer Satisfaction	Information Technology Svcs	Reduce the percentage of Help Desk related telephone system issues (excluding adds, moves, and changes)
County Resources and Customer Satisfaction	Information Technology Svcs	Reduce time to install new / replacement PC's and shorten time from delivery to user desktop.
County Resources and Customer Satisfaction	Information Technology Svcs	Allow users to reset their own passwords.
Community Health, Safety and Well-being	Juvenile Court	To increase the safety of our detention facility by enhancing our use of technology.
Customer Satisfaction	Library	Increase bandwidth to enhance public Internet speed
Customer Satisfaction	Library	Establish a nonprofit resource center
Customer Satisfaction	Library	Add story times, including Baby Time program
County Resources	Public Works	Accomplish cost-saving measures to offset revenue shortages by utilizing alternative maintenance practices as well as other approaches.
County Resources	Public Works	Research alternative options for recycling solid waste items as well as continue recovering useable items to be offered to non-profit organizations to reduce disposal costs.
Community Health, Safety and Well-being	Sheriff - Jail District	Establish a functional mental health facility.
Community Health, Safety and Well-being	Sheriff - Jail District	Establish a "life skills and trades program in an attempt to lower recidivism.
Community Health, Safety and Well-being	Sheriff - Patrol	High profiled traffic enforcement to educate drivers about responsible driving.
County Resources	Superior Court	Expand the FARE program for collection of fines, fees, and court ordered assessments to all courts and court departments.
County Resources	Superior Court	Install an interactive dashboard for CourTools.
Customer Satisfaction	Superior Court	Expand the Self-Service Center
Customer Satisfaction	Superior Court	Install an electronic docket display system.

*Full descriptions of the County Strategic Goals / Areas of Emphasis are provided on page B-19.